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#### 1. Introduction

The Canadian Tourism Commission (CTC) began conducting the annual Global Tourism Watch (GTW) program in 2007. The primary purpose of this research program is to expand the base of consumer-based intelligence in 12 key markets.

The study approach has changed slightly for 2012 and 2013, the sixth and seventh years of the program, with the GTW being conducted in approximately one half of the markets in one year and the other half in the next. This new cycle will allow the CTC and its partners to maintain an up-to-date pulse on all key markets, while, at the same time, focusing on fewer individual countries in any given year creating some cost efficiencies. Eight markets were included for 2012: Canada, the US, the UK, Germany, Australia, China, South Korea, and Brazil. In 2013, the study was conducted in six countries – Japan, France, Mexico and India, in addition to Canada and the US.

The overall objectives of the GTW study are to:

- Monitor awareness, travel intentions, and other key market indicators for Canada and the regions;
- Assess perceptions of Canada and track brand performance against the competitive set over time;
- Identify the general experiences sought by travellers, assess Canada's competitive positioning on key products and identify growth opportunities:
- Identify motivators and barriers for travel to Canada; and,
- Explore the role of social media and advocacy in the tourism context.

In response to a rapidly changing travel marketplace, the CTC and TNS worked together to substantially revise and update the questionnaire prior to the 2012 fieldwork. This was done to better reflect current travel realities and to gather more in-depth information on Canada's competitors in each market. The new GTW data permits direct comparison of Canada to those competitor countries unique to each market. The CTC has designated the US, Switzerland, the UK, Australia, France, and Italy as the competitive set for Canada in the Indian market.

### Methodology

The 2013 survey results reveal many noteworthy shifts in the Indian market. It is important to note that all data was collected online in 2013 versus a face-to-face methodology in 2011. The change was deemed practical due to growing online penetration in the Indian market, especially among the middle and upper classes who have the ability to travel internationally. As a consequence of the methodology change, limited comparisons should be drawn between data gathered in 2013 versus 2011.

The target population for the online survey was residents aged 18 and older, who have taken a pleasure trip where they stayed at least one night in paid accommodations in the past three years, or who plan to take such a trip in the next two years.

Data was gathered from 1,501 respondents in 6 Indian cities - New Delhi, Kolkata, Bangalore, Chennai, Hyderabad, and Mumbai. This included 201 recent visitors to Canada. Data was collected in June 2013.

## 2. Key Take-Aways

The Indian travel market has expanded in recent years thanks to a rapidly growing economy and a burgeoning middle class. It is estimated that 50-60 million Indians have the economic means to travel internationally, yet the current outbound market is ranked 23<sup>rd</sup> globally in terms of expenditure. In 2012, the international travel market contracted in response to economic turmoil and currency declines. The economy is predicted to recover in 2014 and with it, international travel should rebound. The considerable potential of the Indian outbound market has led many disparate destinations to actively pursue this market.

Top long-haul destinations for Indian travellers currently are the US, France, UK, and Hong Kong. Canada is the 10<sup>th</sup> most visited destination presently recording 162,000 visitors from South Asia, unchanged from 2011. India is currently Canada's 10<sup>th</sup> largest overseas market.

- The 2013 survey results show incidence of long-haul travel is high with 73% of respondents reporting a trip in the past 3 years. The India result is mid-way between the other key emerging markets China (85% have travelled) and Brazil (54%). Almost one-quarter of Indian travellers are frequent travellers (3+ trips in the past 3 years), again mid-way between China (38%) and Brazil (11%).
- Despite recent economic and currency issues, Indian travellers are optimistic about their ability to take long-haul trips in the near future, with significantly fewer believing they will travel less in coming years than they did in the recent past. Instead, the bulk of travellers foresee more trips. This resulted in a market outlook indicator of +63 versus +74 in China and +66 in Brazil. While most GTW markets see affordability or economic concerns as possible impediments to long-haul travel, Indian travellers view safety concerns as paramount. There is an opportunity for Canada to promote the relative safety of a Canadian vacation.
- The US dominates unaided awareness and consideration measures. Canada places 10<sup>th</sup> on unaided awareness and 6<sup>th</sup> on unaided consideration. Aided results are also disappointing, with Canada in 6<sup>th</sup> place on both aided awareness and consideration. Switzerland, which enjoys considerable popularity in the Indian market because it has been the setting of numerous Bollywood films, places 1<sup>st</sup> on both aided measures, with the US in 2<sup>nd</sup> spot.
- Canada's best results on aided brand personality perceptions were 3<sup>rd</sup> place finishes for "Liberal" and "Informal". Canada's performance on other personality traits was disappointing, including four 7<sup>th</sup> place finishes, including "Beautiful", a trait Canada typically performs well on in other markets. The country's poor showing is likely related to lack of knowledge of the destination among Indian travellers. So, there is considerable opportunity for perception-change in the Indian market.
- Switzerland is a powerhouse in the Indian market in terms of value, brand, and price considerations, taking top billing on all 9 attributes. Switzerland's top ranking for pricing perceptions is a curiosity since the country is typically seen as expensive. This result suggests that Indian travellers with the means to travel can see past the expense to reap the other benefits they associate with a visit to Switzerland. Curiously, Canada placed last on all value categories, suggesting the destination faces an uphill battle to educate Indian travellers about what Canada has to offer.

- The top tourism experiences sought by Indian travellers are beautiful scenery, urban activities, cities in close proximity to nature, and cultural and historical attractions.
- Canada is strongly associated with winter activities and ski / snowboard, both of which are niche products in the Indian market. Switzerland is strongly linked to beautiful scenery, the most sought after tourism experience with Canada in 4<sup>th</sup> spot. Canada recorded thirteen 7<sup>th</sup> place finishes including highly sought after experiences such as urban activities, cities close to nature, and historical and cultural attractions. Results suggest Indian travellers have limited knowledge of the array of tourism experiences Canada offers and the destination will face an uphill battle to change perceptions.
- The US is the single top destination for Indian travellers, yet when Southeast Asian destinations (Singapore, Thailand, China, Hong Kong, and other Southeast Asia) are combined, more than half of recent trips were within that region, suggesting long-haul travel is largely confined to the area. Canada is in 8<sup>th</sup> spot, just behind Switzerland, which holds 8% of the recent trip market. This finding suggests Switzerland is an aspirational rather than realistic destination for many Indian travellers. Owing to the popularity of the US, Canada may see more success in the Indian market by offering dual country itineraries.
- Indian travellers are reliant on personal recommendations and online sources at the destination selection phase with travel agents having some influence. However, travel agents remain relevant in the Indian market, with 80% of travellers at least consulting with an agent at the planning stage. This suggests that the Canadian tourism industry should maintain strong ties with the Indian trade, especially given its limited resources in this market.
- Canada tends to attract a specific type of traveller older females who are married, well-educated, wealthy, and are coming primarily to see family and friends. This may be part of Canada's image challenge in the Indian marketplace. To see greater success in this market, Canada must broaden its appeal by emphasizing its scenic attributes, but also products that appeal to the broader market, namely historical and cultural attractions, accessible nature, and urban activities.
- Almost all Indian travellers had at least one reason that could prevent a visit to Canada. The top impediment is the expense, followed closely by visa requirements. The industry is encouraged to keep up lobby efforts to streamline the visa process.
- Indian travellers are clearly enamoured with Switzerland, with the country receiving a Net Promoter Score far ahead of competitors. Canada places 4th, just behind the US and Australia. This suggests Canada has some advocacy potential in India.
- Almost all Indian travellers share experiences both during and after their trip. Sharing via social media, blogging and online review sites is particularly popular, especially among visitors to Canada.

#### 3. Market Health and Outlook

#### India Market Conditions & Outlook

India, home to 1.2 billion people, is the world's 4<sup>th</sup> largest economy. The Indian economy expanded rapidly in the last 10 years, swelling the ranks of the middle class and upper middle class to upwards of 300 million people. Growing affluence made international travel a reality for more Indians (market size is estimated at between 50-60 million). However, in recent years, political instability and corruption have led to higher inflation, modest GDP growth, and a depreciating currency, which impacted the international travel market.

India faces an election in 2014 and predictions call for the defeat of the current government. It is believed that the new government's commitment to economic reform will return India to more buoyant times. Short-term forecasts call for GDP growth of 5.5% in 2014.

Despite having considerable economic clout, India is currently the world's 23rd largest outbound tourism market. Indians took approximately 13 million international trips in 2012, up by 50% in just 5 years. Providing the economy gets back on track and incomes among the burgeoning middle class continue to grow, the potential for the Indian travel market is enormous, although most of the growth will be at the budget end of the spectrum and much of it motivated by visiting friends and relatives abroad. The potential of the Indian market has attracted many disparate destinations to actively pursue this market, making competition intense for Canada.

Top long-haul destinations are the US (700,000), France (400,000), the UK (340,000), and Hong Kong (300,000). In 2012, Canada attracted 162,000 South Asian travellers, unchanged from 2011. India is Canada's 10<sup>th</sup> largest overseas market and represents 3% of Canada's overseas (excluding the US) tourism revenue. It is anticipated that arrivals will slip in 2013 due to the elimination of direct air service between Canada and India. Restoring direct service should be a key priority for the Canadian tourism industry as transiting through Europe or Asia makes a trip to Canada long and expensive.

Incidence of long-haul travel stands at 73% in 2013. Results also show 23% are frequent travellers (3+ trips in the past 3 years). Indian travellers appear optimistic about their ability to take long-haul trips in future, resulting in a market outlook indicator of +63. Two-thirds of Indian travellers now believe they will travel more in the coming 2-3 years relative to the recent past, illustrating the optimism Indians have about future international travel. This is an encouraging sign for Canada.

Interestingly, Indian travellers see safety concerns as the greatest impediment to international travel. It is believed that wealthy Indians are most concerned about being the victims of crime due to their wealth. There is an opportunity for Canada to emphasize the relative safety of a Canadian vacation.

#### 4. Market Potential

Exhibit 4.1 provides an estimate of the size of the potential market for Canada in two ways – the macro target market and immediate potential.

The target market is a broader estimate of the market size based on expressed interest among all Indian long-haul travellers (market size estimate derived from the 2011 omnibus study of the Indian adult population). The proportion of GTW respondents who expressed interest in Canada in the next 2 years is applied to the broader traveller population, to come up with a target market estimate of 3.2 million potential visitors.

The immediate potential is a more conservative estimate based on those who indicated they had started gathering information for a trip to Canada, or were planning or booking a trip to Canada. This calculation yields an estimate of 1.1 million travellers with more immediate potential for conversion. Note: this year's immediate potential calculation for India differs from 2011. The path to purchase provides better alignment with the CTC's marketing initiatives and also addresses the overstatement of travellers who said they were likely to visit Canada in the next two years.

Exhibit 4.1 – Size Of The Potential Market To Canada (Next 2 Years)

	Size of Potential Market to Canada
Total potential long-haul pleasure travellers (aged 18 plus)	3,774,050
Target Market for Canada	
Definitely / very / somewhat interested in visiting Canada in the next 2 years	85%
Size of the target market	3,208,000
Immediate Potential for Canada	
Actively considering or planning a trip to Canada <sup>1</sup>	34%
Immediate potential	1,091,000

Base: Long-haul pleasure travellers (n=1,501)

<sup>1</sup>Based on respondents who indicated they were at the latter stages of the path to purchase for Canada

Q5: How interested are you in taking a trip to Canada in the next two years?

Exhibit 4.2 shows the immediate potential for the Canadian regions based on current levels of interest. The immediate potential for the most popular regions (BC and Ontario) is considerable, with each of interest to over 900,000 Indian travellers. The potential for Québec, Alberta, and Atlantic Canada is strong, as well, with approximately 600,000 million travellers interested in each region.

Exhibit 4.2 - Market Potential For The Regions

	ВС	ON	QC	AB	ATL CAN	YK	NWT	MB	SK	NU
Immediate potential for Canada	-				1,09	1,000				
Likely to visit region	86%	85%	63%	57%	53%	21%	20%	18%	18%	14%
Immediate potential for the regions (000s)	938	927	687	621	578	229	218	196	196	155

Base for percentages is those likely to visit Canada on a trip of 1-3 nights or 4+ nights in the next 2 years trip (n=1,345).

## 5. Competitive Environment

Exhibit 5.1 summarizes the 2013 Key Performance Indicators for Canada. On an unaided basis, about one-in-ten respondents mentioned Canada as a long-haul travel destination, well behind the market leaders; the US, UK, Australia, Singapore, and Switzerland. Canada is currently in 10<sup>th</sup> place. Interest in European destinations is on the rise. On an aided basis, 48% of Indian travellers claim to be knowledgeable about holiday opportunities in Canada. The majority of competitive set destinations recorded decreases on this measure in 2013. Canada slipped below France and is in 6th place, while Switzerland and the US vie for top spot on this measure.

Seventeen percent of Indian travellers have visited Canada in their lifetime, putting the destination in 7<sup>th</sup> place on past visitation, far behind the US (33%), the UK (26%), Thailand (26%), Australia (23%), Hong Kong (23%), and Switzerland (21%).

In terms of destinations under consideration for long-haul trips in the next 2 years, on an unaided basis, Canada ranks 6th with 8% of respondents naming the country. The US is well ahead of the pack with 23% of mentions, followed by Singapore. Indian travellers appear more likely to be considering European destinations in 2013, with the UK climbing to 3rd spot, and Switzerland in 5<sup>th</sup> spot.

Canada also sits in 6<sup>th</sup> spot on aided consideration. Switzerland tops this measure followed by the US.

Exhibit 5.1 – Key Performance Indicators For Canada – Summary

Indicator	Definition	All L-H Travellers (n=1,501)
Destination Awareness:		
Unaided awareness of Canada (roll-up)	% who said Canada or a destination in Canada	11% (10 <sup>th</sup> )
Aided awareness of travel opportunities Canada	in % with excellent / very good knowledge of travel opportunities in Canada	48% (6 <sup>th</sup> )
Past Visitation:		
Overall market penetration	% who have ever visited Canada for pleasure	17% (7 <sup>th</sup> )
Intentions:		
Unaided destination consideration	% who mentioned Canada or a destination in Canada on their consideration list (for trips in next 2 yrs)	8% (6 <sup>th</sup> )
Competitive positioning on destination consideration	Rank on the consideration list relative to competitors (roll-up)	6

One of the key objectives of the GTW study is to measure traveller response to Brand Canada across all key global markets. In 2012 the study focus changed somewhat to measure personality, value, brand, and price perceptions against key competitors, rather than Canada in isolation, as was done previously.

Canada did not perform well on aided brand perceptions in the Indian market. The destination's best results were 3rd for "Liberal" and "Informal". Canada received four last-place assessments, most noticeably for "Beautiful", an attribute the destination typically performs strongly on in other markets. The US recorded six 1st place results, while Switzerland came tops on the other four attributes. These two destinations arguably hold the strongest brand position in the Indian market. Canada's poor showing is probably related to lack of knowledge of the destination among Indian travellers. So, there is considerable room to change the perceptions of Canada among Indian travellers.

Exhibit 5.2 - Aided Brand Personality Perceptions

	1#	2#	3#	4#	5#	6#	7#	8#
Liberal <sup>1</sup>	USA	SWI	CAN	UK	AUS	FRA	ITA	NONE
	47%	30%	28%	28%	26%	26%	18%	4%
Informal	USA	AUS	CAN	ITA	UK	SWI	FRA	NONE
	38%	31%	27%	26%	25%	25%	23%	7%
Friendly <sup>1</sup>	USA	SWI	UK	AUS	CAN	FRA	ITA	NONE
	41%	40%	30%	29%	29%	24%	21%	2%
Confident	USA	UK	SWI	AUS	CAN	FRA	ITA	NONE
	51%	38%	31%	29%	24%	24%	16%	2%
Intriguing	SWI	FRA	AUS	ITA	USA	CAN	UK	NONE
	30%	28%	28%	27%	24%	24%	22%	13%
Energetic <sup>1</sup>	USA	UK	AUS	SWI	FRA	CAN	ITA	NONE
	49%	32%	32%	31%	28%	23%	19%	3%
Beautiful	SWI	AUS	FRA	ITA	USA	UK	CAN	NONE
	67%	32%	31%	29%	25%	24%	22%	0%
Authentic	SWI	FRA	UK	ITA	USA	AUS	CAN	NONE
	36%	34%	33%	31%	29%	26%	21%	4%
Inspirational <sup>1</sup>	SWI	USA	FRA	UK	AUS	ITA	CAN	NONE
	40%	37%	31%	30%	27%	26%	19%	3%
Witty	USA	UK	AUS	FRA	SWI	ITA	CAN	NONE
	33%	30%	28%	27%	24%	23%	19%	12%

Base: Long-haul pleasure travellers (2013 n=1,501)

Q10: We would like you to use your imagination for a moment. Consider the following words and pick up to 3 countries you associate with each word

Red text indicates CTC strategic priorities.

<sup>&</sup>lt;sup>1</sup> New attributes added in 2012.

To be successful, a destination must be perceived as offering value, relevant experiences, and unique tourism products to travellers. To assess brand, value, and price perceptions, respondents were asked to evaluate Canada relative to competing destinations on four brand-, four value-, and three price-related statements.

Canada records mediocre results on this assessment. Switzerland dominates brand, value, and price perceptions, underscoring the strong reputation the country enjoys among Indian travellers. Canada's best result was in the price category, coming 4th overall on value for money, and 5<sup>th</sup> for in-destination costs. In the brand category, Canada recorded a 5<sup>th</sup> place finish for inspiring geography, but faltered on other brand attributes. The most disappointing result was in the value category as Canada placed last in all categories. These results show Canada faces an uphill battle to educate Indians about the diversity of experiences the country offers.

Exhibit 5.3 - Brand, Value, Price Perceptions

Top-3 Box	1#	2#	3#	4#	5#	6#	7#
Brand Perceptions:							
A place that inspires me to explore its geography	SWI	AUS	USA	ITA	CAN	UK	FRA
	78%	68%	66%	63%	63%	60%	59%
A place that inspires me to meet and engage with its people	SWI	ITA	USA	UK	FRA	CAN	AUS
	72%	63%	61%	60%	59%	58%	57%
A place that inspires me to explore its culture	SWI	FRA	ITA	UK	AUS	CAN	USA
	73%	67%	66%	62%	61%	57%	57%
A place that offers an authentic experience	SWI	ITA	FRA	UK	AUS	USA	CAN
	81%	67%	65%	65%	63%	63%	58%
Value Perceptions:							
A dream destination that I would visit if money were no object (Desirability)	SWI	USA	FRA	ITA	UK	AUS	CAN
	85%	68%	65%	64%	64%	63%	59%
A destination with the travel experiences I am specifically looking for (Relevance)	SWI	ITA	USA	UK	AUS	FRA	CAN
	79%	67%	65%	65%	63%	60%	57%
A place with unique features that other destinations don't offer (Uniqueness)	SWI	ITA	USA	UK	AUS	FRA	CAN
	80%	65%	65%	63%	61%	58%	57%
A destination I would pay a little more for (Quality)	SWI	USA	UK	FRA	ITA	AUS	CAN
	74%	59%	58%	58%	57%	55%	53%
Price Perceptions:							
A place that offers good value for money	SWI	USA	AUS	CAN	ITA	UK	FRA
	71%	63%	58%	57%	56%	56%	54%
A destination with reasonable prices for food, entertainment and hotels	SWI	AUS	USA	ITA	CAN	UK	FRA
	65%	58%	57%	57%	53%	52%	50%
A destination that is affordable to get to by air	SWI	UK	AUS	ITA	USA	CAN	FRA
	64%	58%	56%	54%	52%	52%	51%

Base: Long-haul pleasure travellers (n=1,501)

Q11: We are interested in your general impressions of <Insert country>, as a holiday destination<If country=Canada hide ", even if you have never been there">. On a scale of 1 to 10, where 1 is "strongly disagree" and 10 is "strongly agree," how would you rate <Insert country> on each of the following?

Exhibit 5.4 shows the product interests of Indian travellers. Results show Indian travellers favour destinations that offer a combination of beautiful scenery, city activities, nature opportunities in close proximity to cities, and cultural and historical attractions. Nature-based activities, such as visiting parks and wildlife observation, still rank in the top ten experiences sought, but have dropped noticeably in the rankings (from 2<sup>nd</sup> and 4<sup>th</sup> to 8<sup>th</sup> and 9<sup>th</sup> respectively). This is not a positive shift for Canada.

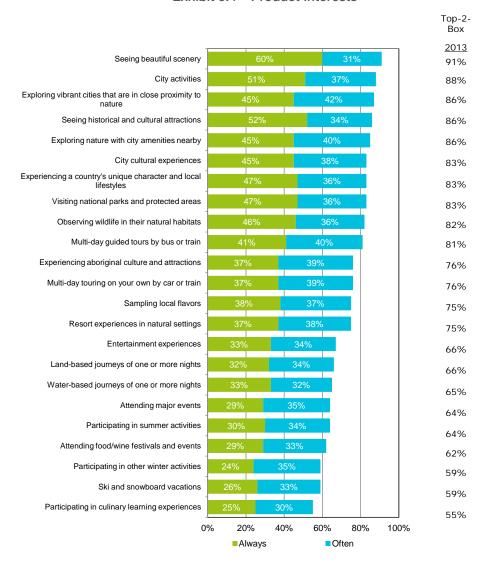


Exhibit 5.4 - Product Interests

Base: Long-haul pleasure travellers (2013 n= 1,501)

Q7: We are interested in knowing the types of activities and experiences you are looking for on your long-haul holidays. Please indicate how important each of the following activities is to you when choosing long-haul destinations.

Exhibit 5.5 shows how Canada ranks against its six competitors on each specific product. Canada records no 1st place finishes, but places 2nd to Switzerland on winter activities and 3rd on ski and snowboarding, both of which are niche product interests. Canada places 4th on beautiful scenery, the most important consideration in destination selection for Indian travellers. The US and Switzerland dominate, each recording 8 top finishes. Canada fared poorly, recording a total of 13 last place finishes, including sought after experiences such as urban activities and cultural experiences. It is assumed lack of knowledge / misconceptions about Canada are largely responsible for the destination's poor showing.

Exhibit 5.5 - Product Interest Associations By Country

	1#	2#	3#	4#	5#	6#	7#	8#
Participating in other winter activities	SWI	CAN	USA	U.K.	FRA	AUS	ITA	NONE
rancipating in other winter activities	52%	31%	30%	28%	20%	20%	14%	4%
Ski and snowboard	SWI	USA	CAN	U.K.	AUS	FRA	ITA	NONE
oki ana showboara	54%	28%	27%	25%	21%	19%	15%	3%
Seeing beautiful scenery	SWI	USA	AUS	CAN	FRA	U.K.	ITA	NONE
·	50%	34%	32%	31%	24%	22%	20%	2%
Water-based journeys of one or more	USA	AUS	SWI	CAN	U.K.	ITA	FRA	NONE
nights	34%	33%	30%	25%	24%	22%	20%	8%
Observing wildlife in their natural	AUS	USA	SWI	CAN	U.K.	FRA	ITA	NONE
habitats	48%	32%	25%	24%	23%	17%	14%	7%
Exploring nature with city amenities	SWI	AUS	USA	U.K.	CAN	FRA	ITA	NONE
nearby	45%	34%	28%	28%	27%	22%	20%	2%
Visiting national parks and protected	USA	AUS	U.K.	SWI	CAN	FRA	ITA	NONE
areas	39%	38%	28%	27%	26%	21%	18%	4%
Land-based journeys of one or more	SWI	USA	AUS	U.K.	FRA	CAN	ITA	NONE
nights	35%	33%	32%	28%	26%	25%	20%	5%
Resort experiences in natural settings	USA	SWI	U.K.	AUS	FRA	CAN	ITA 100/	NONE
	36%	34%	31%	29%	24%	21%	19%	6%
Attending major events	USA	U.K.	AUS	FRA	SWI	CAN	ITA 100/	NONE
Front a single visit and a single short area in	40%	32%	28%	26%	24%	19%	18%	9%
Exploring vibrant cities that are in	SWI	USA 34%	U.K. 30%	AUS 29%	FRA	ITA 24%	CAN 22%	NONE 3%
close proximity to nature	41%				26%			
Experiencing aboriginal culture and attractions	AUS 35%	SWI 29%	FRA 26%	USA 26%	ITA 24%	U.K. 23%	CAN 22%	NONE 7%
attractions	SWI	29% U.K.	USA	FRA	AUS	ITA	CAN	NONE
Multi-day guided tours by bus or train	38%	0.K. 34%	33%	30%	27%	24%	20%	3%
	USA	AUS	U.K.	FRA	SWI	ITA	CAN	NONE
Participating in summer activities	33%	29%	0.K. 29%	28%	28%	22%	20%	7%
Experiencing a country's unique	SWI	FRA	U.K.	ITA	AUS	USA	CAN	NONE
character and local lifestyles	33%	32%	31%	30%	29%	28%	20%	5%
Multi-day touring on your own by car	USA	SWI	U.K.	AUS	FRA	ITA	CAN	NONE
or train	37%	36%	30%	28%	26%	20%	19%	6%
	USA	U.K.	SWI	FRA	AUS	ITA	CAN	NONE
City activities	47%	37%	32%	32%	26%	22%	19%	2%
Attending food / wine festivals and	FRA	ITA	SWI	USA	U.K.	AUS	CAN	NONE
events	38%	30%	28%	28%	26%	21%	18%	7%
	ITA	FRA	USA	SWI	U.K.	AUS	CAN	NONE
Sampling local flavours	35%	35%	31%	31%	30%	23%	18%	5%
Oit. audtumal anna air	FRA	U.K.	ITA	USA	SWI	AUS	CAN	NONE
City cultural experiences	39%	38%	34%	31%	26%	23%	18%	3%
Entertainment eventioness	USA	U.K.	FRA	SWI	AUS	ITA	CAN	NONE
Entertainment experiences	48%	32%	30%	28%	27%	21%	17%	5%
Participating in culinary learning	FRA	ITA	U.K.	USA	SWI	AUS	CAN	NONE
experiences	33%	32%	29%	29%	27%	25%	17%	7%
Seeing historical and cultural	ITA	FRA	U.K.	USA	SWI	AUS	CAN	NONE
attractions	42%	40%	38%	28%	24%	21%	15%	2%

Base: Always, often and sometimes important in destination selection (Q7)

Q8: Thinking about the following destinations, please select up to three destinations that you personally feel would be the best places to go for each of the following. Your choices can be based on your impressions, or anything that you have seen, heard.

## 6. Strategic Marketing

As Exhibit 6.1 illustrates, the US, Singapore and Australia were the top destinations most recently visited by Indian long-haul travellers. However, when South-East Asian destinations (Singapore, Thailand, China, Hong Kong, and Other Southeast Asia) are combined, more than half of recent trips were to that part of the world. Canada is in 8<sup>th</sup> spot, capturing 7% of the recent trip market, just behind Switzerland at 8%. Given the solid performance of the US and the distance to travel to North America, there is considerable opportunity for Canada to promote dual country itineraries to capture a portion of the US-bound market.

Trip planning and booking cycles are moderately lengthy in India, likely as a result of visa requirements for many top destinations. Just over 80% of Indian travellers seek travel agent advice on their long-haul trips, with more than half booking this way, illustrating the importance of this channel. Just over one-third of Indian travellers are travelling independently, with guided trips (fully or partially guided) predominating (43%). This is a marked difference from other markets where FIT dominates. Trip purpose also varies from other countries as family-related travel (VFR combined with personal reasons) is a close 2<sup>nd</sup> to pure holiday travel. This is particularly true for Canada as travel to see friends & family / personal reasons accounts for over half of Indian travellers' trips to the country.

Exhibit 6.1 - Most Recent Pleasure Trip Profile By Destination

	All L-H Travellers (n=1,295)
Destination(s) Visited	
United States (excluding Hawaii)	24%
Singapore	21%
Australia	17%
United Kingdom	12%
Thailand	12%
Hong Kong	9%
Switzerland	8%
Canada	7%
China	6%
France	6%
Amount of Time Before Departure When Trip Planning was Started	
Average months	4.4
Amount of Time Before Departure When Trip was Booked	
Average months	3.3
Trip Type	
Travel independently	38%
Combine independent travel with some guided tours for parts of the trip	26%
A fully escorted or guided tour	17%
All inclusive or semi-inclusive resort stay	12%
A cruise	6%
Trip Purpose	
Holiday	50%
Visited friends or relatives	23%
Business	16%
Study	2%
Personal reasons (e.g., wedding, reunion, etc.)	10%
Travel Agent involvement	81%

Base: Those who have taken a long-haul pleasure trip in the past three years

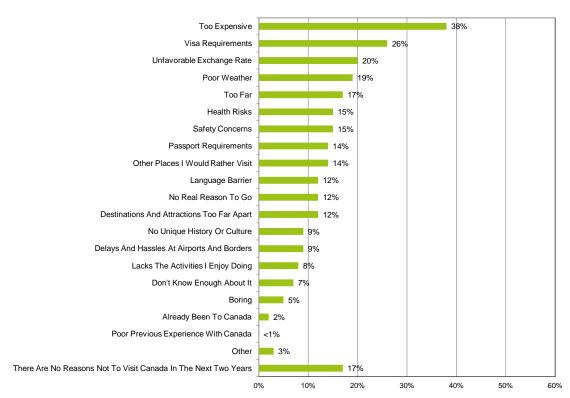
Recent visitors to Canada tend to be middle-aged or older, female, married, with children in the home, well educated, from upper income households, and more likely to have family or friends here. It appears that Canada is currently drawing a relatively small segment of the Indian market, which may, in fact, be part of Canada's challenge. If Canada is seen as primarily a destination for older Indians who are visiting friends and family, it may be perceived to lack the allure of more exciting destinations like the US and Switzerland.

Travellers most interested in visiting Canada in the near future are somewhat different to the group who have recently visited. They too are more likely to have close friends and relatives living in Canada, be married and employed, they tend to be younger, the gender distribution is roughly equal, and their incomes are lower than current visitors.

The top reason for not visiting Canada relates to cost. However, there are a myriad of barriers that make marketing Canada a challenge: cost issues include being too expensive generally (top reason), or are related to the falling value of the rupee (3<sup>rd</sup> overall); bureaucratic impediments include cumbersome visa requirements (2<sup>nd</sup> overall) or passport requirements (8<sup>th</sup> overall); the fear factor which includes health risks or safety concerns (ranked 6<sup>th</sup> and 7<sup>th</sup>); and then there is the perception of poor weather (4th) and distance to travel (5th). While these are challenging perceptions to overcome, the CTC and the tourism industry may boost interest by promoting the value of a Canadian vacation, lobbying government to streamline visa processes, and showcasing images of diverse Canadian experiences to change perceptions of poor weather.

Almost all Indian travellers have at least one reason not to visit Canada in the short-term; with just 17% indicating there are no reasons not to visit.

Exhibit 6.2 - Key Barriers For Visiting Canada



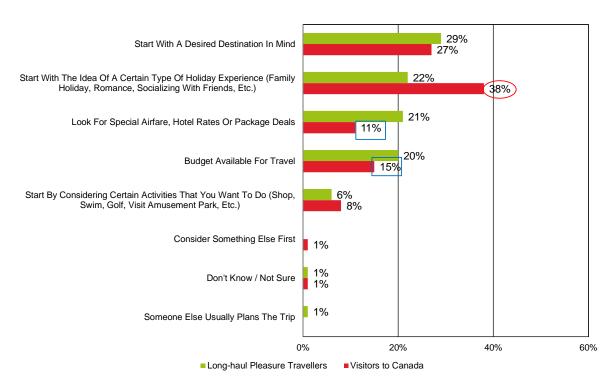
Base: Long-haul pleasure travellers (n= 1,501)

Q18: Please indicate which of the following reasons could prevent you from visiting Canada in the next two years.

While other survey data suggests the Indian market is price sensitive, a new question asked travellers which one factor is the first consideration in trip planning.

Indian travellers are no different than most travellers in that they start with a destination in mind as the first consideration. Then priorities turn to a specific type of holiday and then to how to get there, where to stay, and if these elements can be inexpensively packaged. However, the pattern is different for recent Canadian visitors who cited the type of holiday experience sought over the destination. Given family connections, it is assumed that recent visitors to Canada were motivated primarily by VFR purposes.

Exhibit 6.3 - One Factor Typically Considered First When Planning A Trip



Base: Long-haul pleasure travellers (n=1,501). Long-haul pleasure travellers who visited Canada in the past three years (n=201) QS9: What one factor do you typically consider first when planning a long-haul trip?

As shown in Exhibit 6.4, the proportion of Indian travellers who report seeing information on travel to Canada in the past year sits at 90%.

The top-5 sources of information on Canada among Indian travellers are in-person interactions with friends and family, followed by information obtained from these contacts via social networking, travel shows on television, travel guides, and print articles. Given the power of personal recommendation in the Indian market, the most cost effective marketing approach is finding ways to encourage recent visitors to Canada to share experiences with prospective visitors. One effective strategy may be encouraging social media sharing given this medium's influence in India with almost universal use and influence (similar to patterns evidenced in China and Brazil).

Friends, Family Or Acquaintances (In Person) Friends, Family Or Acquaintances Via Social Networks (e.g., Facebook, Twitter, 29% Travel Shows On Television Travel Guides And Books 27% Articles In Magazines Or Newspapers Advertising On Websites 25% Travel Booking Websites 23% 21% Traveler Review Websites (e.g., Tripadvisor) Advertising In Magazines Or Newspapers 20% Brochure From A Travel Agency Or Tour Operator 19% Websites Dedicated For Visitors To Canada Or To A Specific Canadian Destination 19% 18% Television Advertising Entertainment Shows Or Films Set In Canada 18% Travel Agent (In Person) News Shows 14% Email Newsletters Or Promotions 14% 13% Personal Blogs Consumer Shows 10% Contests Radio Advertising 6% Other Advertising (e.g. Billboard, On A Train/Bus, Etc.) 2% Other 10% None Base: Long-haul pleasure travellers (2013 n= 1,501) 50% 10% Q20: In which of the following sources, if any, did you see or hear information about travelling to Canada during the past year?

Exhibit 6.4 - Sources Of Information On Canada In The Past Year

A series of questions on advocacy and social media usage were added in 2012 to understand the evolving role these channels are playing in the tourism sphere and uncover ways the CTC and partners can effectively have influence.

The Net Promoter Score is an established tool to measure a respondent's likelihood to recommend a product or service to friends and family. Data was gathered among all respondents, but results from past visitors to each destination are the most telling and are presented below. Switzerland has a commanding lead on all destinations in the competitive set. Canada holds 4th spot, narrowly behind the US and Australia and just ahead of France. The UK and Italy trail modestly.

While placing middle of the pack, 69% of past visitors to Canada are Promoters and 20% are Passives. These results suggest there is considerable advocacy potential for Canada in the Indian market, especially given the power of personal recommendation.

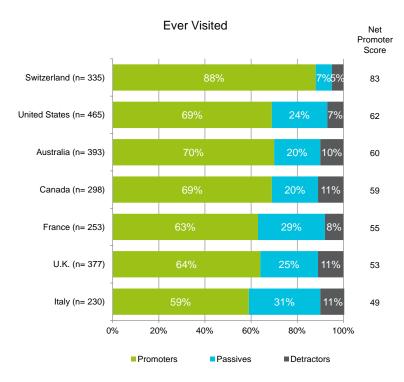


Exhibit 6.5 - Net Promoter Score Results

Q3: Whether you have visited or not, how likely are you to recommend each of the following holiday destinations to a friend, family member or colleague?

Two new questions asked Indian travellers about sharing behaviour during and after their trip. Almost all travellers did share while in the destination with the most popular activity being online in-destination research followed by social networking. Those who visited Canada were more likely to engage in almost all forms of sharing behaviour.

Used A Computer To Help Determine What You Would See Or Do Used A Computer To Share Photos Or Messages To Your Social Used Your Mobile Phone To Share Photos Or Messages To Your Social Networks Used A Mobile App To Help Determine What You Would See Or Do Submitted Your Opinions About Specific Attractions, Restaurants, Hotels To Review Sites Blogged About The Trip

10%

■ Recent Visitors to Canada

Exhibit 6.6 - During The Trip: Sharing Experiences / Seeking Advice

Recent Travellers to Other Destinations Q31: During your recent trip to , did you share your trip experiences with anyone or seek advice? (Select all that apply)

None Of The Abov

Sent A Postcard To A Friend Or Family Member

Canadian Tourism Commission 17

100%

Indian travellers are also heavily into post-trip sharing. Post-trip sharing is done largely in-person. Blogging and submitting opinions via online review sites is prevalent in this market, especially among recent visitors to Canada. The Canadian tourism industry is advised to monitor influential Indian bloggers and review sites to see what is being shared about Canada.

70% Talked To Friends And Family About The Trip Shared Photos With Your Friends And Family In Person Or Via E-Shared Photos, Messages Or Information About The Trip To Your Social Networks Submitted Your Opinions About Specific Attractions, Restaurants, 41%) Hotels 25% Blogged About The Trip 39% Didn't Really Tell People About The Trip Unless They Asked Didn't Really Tell Anyone About The Trip 4% None Of The Above 6% 100%

■Recent Visitors to Canada

Exhibit 6.7 - After The Trip: Sharing Experiences

Base: Recent travellers to other destinations in the past 3 years (n=850). Recent travellers to Canada in the past three years (n=201) Q32: After coming back from your trip did you share experiences with anyone?

Recent Travellers to Other Destinations

is indicate a result that is significantly lower than the other group; Red circles indicate a result that is significantly higher than the other group.